## Agenda

# Health Overview and Scrutiny Committee

## Monday, 21 May 2018, 10.00 am County Hall, Worcester

All County Councillors are invited to attend and participate

This document can be provided in alternative formats such as Large Print, an audio recording or Braille; it can also be emailed as a Microsoft Word attachment. Please contact Democratic Services on telephone number 01905 844965 or by emailing democraticservices@worcestershire.gov.uk



#### **DISCLOSING INTERESTS**

### There are now 2 types of interests: <a href="https://doi.org/10/15/15/2015/">'Disclosable pecuniary interests'</a> and 'other disclosable interests'

#### WHAT IS A 'DISCLOSABLE PECUNIARY INTEREST' (DPI)?

- Any **employment**, office, trade or vocation carried on for profit or gain
- **Sponsorship** by a 3<sup>rd</sup> party of your member or election expenses
- Any **contract** for goods, services or works between the Council and you, a firm where you are a partner/director, or company in which you hold shares
- Interests in **land** in Worcestershire (including licence to occupy for a month or longer)
- **Shares** etc (with either a total nominal value above £25,000 or 1% of the total issued share capital) in companies with a place of business or land in Worcestershire.

#### NB Your DPIs include the interests of your spouse/partner as well as you

#### WHAT MUST I DO WITH A DPI?

- Register it within 28 days and
- **Declare** it where you have a DPI in a matter at a particular meeting
  - you must not participate and you must withdraw.

NB It is a criminal offence to participate in matters in which you have a DPI

#### WHAT ABOUT 'OTHER DISCLOSABLE INTERESTS'?

- No need to register them but
- You must **declare** them at a particular meeting where:
  - You/your family/person or body with whom you are associated have a **pecuniary interest** in or **close connection** with the matter under discussion.

#### WHAT ABOUT MEMBERSHIP OF ANOTHER AUTHORITY OR PUBLIC BODY?

You will not normally even need to declare this as an interest. The only exception is where the conflict of interest is so significant it is seen as likely to prejudice your judgement of the public interest.

#### DO I HAVE TO WITHDRAW IF I HAVE A DISCLOSABLE INTEREST WHICH ISN'T A DPI?

Not normally. You must withdraw only if it:

- affects your pecuniary interests OR relates to a planning or regulatory matter
- AND it is seen as likely to prejudice your judgement of the public interest.

#### DON'T FORGET

- If you have a disclosable interest at a meeting you must disclose both its existence and nature – 'as noted/recorded' is insufficient
- Declarations must relate to specific business on the agenda
  - General scattergun declarations are not needed and achieve little
- Breaches of most of the **DPI provisions** are now **criminal offences** which may be referred to the police which can on conviction by a court lead to fines up to £5,000 and disgualification up to 5 years
- Formal dispensation in respect of interests can be sought in appropriate cases.



#### Health Overview and Scrutiny Committee Monday, 21 May 2018, 10.00 am, County Hall, Worcester

#### Membership

Worcestershire County Council Mr P A Tuthill (Chairman), Ms P Agar, Mr G R Brookes,

Mr P Grove, Prof J W Raine, Mrs M A Rayner, Mr C Rogers, Mr A Stafford and Mr R P Tomlinson

**District Councils** Mr C Bloore, Bromsgrove District Council

Mrs A Hingley, Wyre Forest District Council Mr T Baker, Malvern Hills District Council Mr M Johnson, Worcester City Council Mrs F Smith, Wychavon District Council Vacancy, Redditch Borough Council

**Agenda** 

Item No	Subject	Page No
1	Apologies and Welcome	
2	Declarations of Interest and of any Party Whip	
3	Public Participation  Members of the public wishing to take part should notify the Head of Legal and Democratic Services in writing or by email indicating the nature and content of their proposed participation no later than 9.00am on the working day before the meeting (in this case 18 May 2018). Enquiries can be made through the telephone number/email address below.	
4	Confirmation of the Minutes of the Previous Meeting Previously circulated	
5	Neighbourhood Teams	1 - 4
6	Health Overview and Scrutiny Round-up	5 - 6

Agenda produced and published by the Head of Legal and Democratic Services, County Hall, Spetchley Road, Worcester WR5 2NP. To obtain further information or hard copies of this agenda, please contact Emma James/Jo Weston 01905 844965,email: <a href="mailto:scrutiny@worcestershire.gov.uk">scrutiny@worcestershire.gov.uk</a>

All the above reports and supporting information can be accessed via the Council's website websitehttp://www.worcestershire.gov.uk/info/20013/councillors\_and\_committees

Date of Issue: Friday, 11 May 2018





### HEALTH OVERVIEW AND SCRUTINY COMMITTEE 21 MAY 2018

#### NEIGHBOURHOOD TEAMS

#### Summary

- 1. The Health Overview and Scrutiny Committee (HOSC) is to receive an update on Neighbourhood Teams.
- 2. Lead Officers involved in the development of Neighbourhood Teams have been invited to the meeting, as well as GP Alliance representatives.

#### **Background**

- 3. Neighbourhood Teams are one of the ways of working/work strands which have resulted from Herefordshire and Worcestershire Sustainable Transformation Partnership (STP).
- 4. The HOSC was updated on the STP at its 29 January meeting, and HOSC members are keen to continue to keep abreast of plans for services and governance stemming from the STP for Herefordshire and Worcestershire, and the impact for Worcestershire's public.
- 5. HOSC members are reminded that the purpose of the STP is to develop the opportunities for local bodies to work on a more sustainable planning footprint in order to address the Triple Aim Gaps:
  - Health and Well Being
  - · Care and Quality
  - Finance and Efficiency

#### **Neighbourhood Teams**

- 6. The NHS and Local Authorities nationally and locally are facing significant funding and demand pressures that are not likely to ease in the coming years. Transformation Partnerships (STPs) are being developed and implemented across the country in order to drive the changes needed to work at scale across organisational boundaries, reduce the funding gap and better meet demand. As part of our Herefordshire & Worcestershire STP, our place based plans for Worcestershire seek to maximise the collectively available resource, to avoid duplication and to spend the Worcestershire pound more wisely to meet our challenging health and social care needs.
- 7. The local health and social care system faces a combination of some of the most difficult challenges within England: urban and rural health inequalities; some remote geography; an increasing shortage of GPs; a challenging market for care providers; a stretched acute provider delivering services across three hospital sites; challenges

recruiting and retaining skilled staff; variations in quality and quantity of services; and very significant increases in the populations aged 65 years and over.

- 8. The population in Worcestershire is generally healthy compared to the nation as a whole. However, health inequalities are still evident and there are significant pockets of ill-health. Local data shows that our most affluent Districts (Bromsgrove, Wychavon and Malvern Hills) on average experience the longest life expectancy, and the greatest proportion of life spent in good health. A focus needs to be made on more deprived populations to reduce inequalities in healthy life expectancy, and more broadly, to reduce the number of years of life lived in poor health. Healthy life expectancy is inextricably linked to lifestyle factors. This is an important consideration as the majority of our population is now over-weight or obese, and many are physically inactive, smoke, and drink too much. Diseases linked to these lifestyle issues such as stroke, coronary heart disease and diabetes are predicted to rise significantly in the years to come if prevention is not radically upgraded. Consideration must also be given to healthy ageing in view of the growing population over the age of 65 years in Worcestershire. Any one organisation cannot solve these issues working alone.
- 9. The newly established Integrated Care Partnership wants to build resilience in the community and primary care services to support addressing these challenges, and this document sets out how it intends to do this through the development of a new and innovative service model. The partnership has set out its high level model of services organised around the communities where people live and the GP practices people use, and has provided its early thinking about its outcomes framework, based on best practice and local engagement. The rationale for this model is that it will enable a truly clinically led multidisciplinary form, which will over a phased period, enable the partners to integrate health and social care in a way that builds and sustains the resilience in the community, as part of the whole system in Worcestershire into the future.
- 10. To achieve this we are in the process of implementing 14 local integrated Neighbourhood Teams. These are being put in place across both counties and are made up of different professionals including nurses, therapists, social workers and GPs working together as one team to one set of collective goals. The teams will support a cohort of patients in their local area who are more complex, frail or at greater risk of admission to hospital. The implementation of these Neighbourhood Teams is overseen locally via the three Alliance Boards; Redditch & Bromsgrove, South Worcestershire and Wyre Forest. The Alliance Boards are a partnership between local providers Worcestershire Health and Care Trust, GPs, Adult Social Care, Worcestershire Acute Hospital Trust and Patient & Public representation.
- 11. The aim of the teams will be to provide more proactive care to these patients to keep them well and at home for as long as possible. Patients and their carers will have clear routes into their team when they need advice or help. The teams will also have clear links with inpatient services at the Acute and Community Hospitals, so that when a patient is admitted the team are aware and can ensure out of hospital support is in place quickly to remove delays getting them home.
- 12. Investment in developing out of hospital services through the Neighbourhood Teams is a key STP priority. It is part of a strategic shift to develop greater community resilience, to encourage people with long-term conditions to self-care

more elements of their illness, and to do more for people at home, reducing overreliance of hospital inpatient services.

- 13. The Neighbourhood Team model will also support us in addressing some of the workforce issues we have. We are viewing roles and skills more flexibly so our teams and activities are designed to better meet patient needs. It also supports our aim to manage traditional demand on GPs in a different and more sustainable way.
- 14. We expect all Neighbourhood Teams to be fully operational later this Summer.

#### Legal, Financial and HR Implications

15. There are no specific legal, financial or HR implications associated with this paper, but there will be significant implications associated with the development of plans for each programme transformation area within the STP and their subsequent implementation. As these plans are developed, if required to do so, they will be reported to HOSC in a timely manner.

#### **Purpose of the Meeting**

- 17. Following the discussion, the Scrutiny Panel is asked to:
  - consider and comment on the information provided
  - determine whether any further information or scrutiny is required at this stage

#### **Contact Points**

County Council Contact Points
County Council: 01905 763763
Worcestershire Hub: 01905 765765

#### Specific Contact Points for this Report

Emma James / Jo Weston, Overview and Scrutiny Officers, Tel: 01905 844964 / 844965

Email: scrutiny@worcestershire.gov.uk

#### **Supporting Information**

A full copy of the Herefordshire and Worcestershire STP plan and summary plan can be accessed through <a href="https://www.yourconversationhw.nhs.uk">www.yourconversationhw.nhs.uk</a>.

#### **Background Papers**

In the opinion of the Proper Officer (in this case the Head of Legal and Democratic Services) the following are the background papers relating to the subject matter of this report:

- Agenda and Minutes of the Health Overview and Scrutiny Committee on 16 November 2016 and 29 January 2018 – available on the County Council's website here
- Agendas and Minutes of the Health and Well-being Board are available here





## HEALTH OVERVIEW AND SCRUTINY COMMITTEE 21 MAY 2018

#### HEALTH OVERVIEW AND SCRUTINY COMMITTEE ROUND-UP

#### **Summary**

- 1. To receive a round-up of information on:
  - County Council activities in relation to health
  - District Council activities in relation to health
  - NHS Board meetings
  - · Consultations in Worcestershire
  - · Urgent health issues in Worcestershire; and
  - Items for future meetings of the Health Overview and Scrutiny Committee

#### **Background**

2. In order to ensure that Members of the Health Overview and Scrutiny Committee (HOSC) are fully informed about issues relating to health scrutiny in Worcestershire, communication will be essential. To assist in this, an item will be placed on the agenda for each meeting of the HOSC to consider consultations, County Council activities, District Council activities, urgent health issues arising in Worcestershire and future agenda items. Regard for the Council's statutory requirements in relation to access to information will be critical.

#### **County Council Activities in Relation to Health**

3. A range of County Council services can impact upon and also be impacted upon by health services. Recognising that the health-related work of the County Council will be of interest to the District Councillors on the Health Overview and Scrutiny Committee, an oral update on such activities, and on other matters the Chairman has been involved in, will be provided at each meeting by the Committee Chairman at each HOSC.

#### **District Council Activities in Relation to Health**

- 4. The statutory power of health scrutiny, including the power to require an officer of a local NHS body to attend before the Council, rests with the County Council. However, it is recognised that a number of District Councils within Worcestershire are undertaking work in relation to local health issues, under their duty to promote the economic, social or environmental well-being of their area.
- 5. Recognising that the work of the District Councils will be of value and interest to the wider HOSC, an oral update will be provided on such activities by District Councillors at each meeting of the HOSC.

#### **NHS Board Meetings**

6. To help HOSC Members to keep up to date and maintain their knowledge of health issues around the County, it was agreed that a 'Lead Member/s' would be identified for

each of the local NHS bodies to attend their Board Meetings and then provide an oral update at each meeting of the Scrutiny Committee.

#### Consultations in Worcestershire

7. The HOSC has a duty to respond to local Health Trusts' consultations on any proposed substantial changes to local health services. An oral update will be provided at each meeting of the HOSC on both developments relating to consultations previously undertaken and forthcoming consultations.

#### **Urgent Health Issues in Worcestershire**

- 8. Worcestershire County Council's constitution makes provision for urgent items to be considered. Standing Order 12.2 specifies that the Chairman of the HOSC "may bring before the meeting and cause to be considered an item of business not specified in the summons or agenda where the Chairman is of the opinion, by reason of special circumstances (which shall be specified in the minutes) that the item should be considered at the meeting as a matter of urgency".
- 9. Additionally, Standing Order 9.4.2 allows for the Chairman of the HOSC at any time to call a special meeting of the Health Overview and Scrutiny Committee. Standing Order 9.4.3 allows for at least one quarter of the members of the HOSC to requisition a special meeting of the HOSC. Such a requisition must be in writing, be signed by each of the Councillors concerned, identify the business to be considered and be delivered to the Director of Commercial and Change. In accordance with Access to Information Rules, the Council must give five clear days' notice of any meeting.

#### **Items for Future Meetings**

10. It is necessary that the HOSC's ability to react to emerging health issues in a timely manner and the public's expectation of this is balanced against Worcestershire County Council's statutory duty to ensure that meetings and issues to be considered are open and transparent and meet legislative requirements. This agenda item must not be used to raise non-urgent issues. Any such issues should be raised with the Scrutiny Team at least two weeks in advance of a scheduled meeting of the HOSC.

#### **Contact Points**

**County Council Contact Points** 

Worcestershire County Council: 01905 763763

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#### Specific Contact Points for this Report

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#### **Background Papers**

In the opinion of the Proper Officer (in this case the Head of Legal and Democratic Services) the following are the background papers relating to this report:

 Worcestershire County Council Procedural Standing Orders, May 2015 which can be accessed here